



The Living Room Center, Inc.

Ease adversity, promote stability, and support self-reliance for underserved women and children in Sonoma County.

Re: Letter of Reference, AXIA Architects

February 12, 2026

To Church of the Incarnation,

Please find this letter as a reference on behalf of Doug Hilberman and his team at Axia Architects from The Living Room. I have had incredible experience with Doug and his team from AXIA, who graciously volunteered their services in designing our new expanded kitchen at our Cleveland Campus location. Throughout the design process, Doug and his team were able to translate our vision into something concrete.

Doug not only has generously given his time and resources to The Living Room on this project, but he also engaged AXIA's professional relationships with other engineering firms to also work on the project. Doug leveraged his relationships and experience at the City of Santa Rosa Planning Department to go through a rigorous plan check process and negotiated solutions that were both compliant and realistic for the project to be completed.

The entire team at AXIA was so involved in every step of the process, with thoughtful details and a true understanding of our organization as well as the mission-centered approach that our most ideal partners carry. If we were to go through this entire process again, AXIA we would choose all over again!

Should you require any additional information, please feel free to contact me by email at alarson@thelivingroomsc.org.

Sincerely,

Alethea Larson
Executive Director

Pronouns: She/Her/Hers

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